	ProjectedActual 2021-2022	Budget 2021-2022	Variance	Explanation
Contributions	\$ 3,781,500	\$ 3,862,700	\$ 81,200	Decline in Contributions
K-8 and Preschool Registration & Tuition	6,375,900	5,988,800	(387,100)	More Students than Budgeted
Fees / Rental / Interest / Other	689,110	643,300	(45,810)	
School Endowment Payment	154,400	180,000	25,600	
Designated Operating Contributions Rec'd & Expe	nded 201,190	296,800	95,610	Increase in Designated Giving
	11,202,100	10,971,600	(230,500)	
Salaries & Benefits	\$ 7,790,400	\$ 7,734,200	\$ 56,200	Additional Support Staff for Increased Programs
Property & Campus Maintenance & Safety	888,800	968,500	(79,700)	Loss of COVID Related Expenses
Classroom Instructions & Technology	595,000	599,000	(4,000)	
Legacy and M&R Reserve Payments	457,300	457,500	(200)	
Missions & Outreach	380,200	371,100	9,100	
Insurance	96,600	100,000	(3,400)	
Administration & Other Expenses	822,300	741,300	81,000	Inflation
	11,030,600	10,971,600	(59,000)	
Net Operations	171,500	-	(171,500)	